

2015-2018 OPTN Strategic Plan

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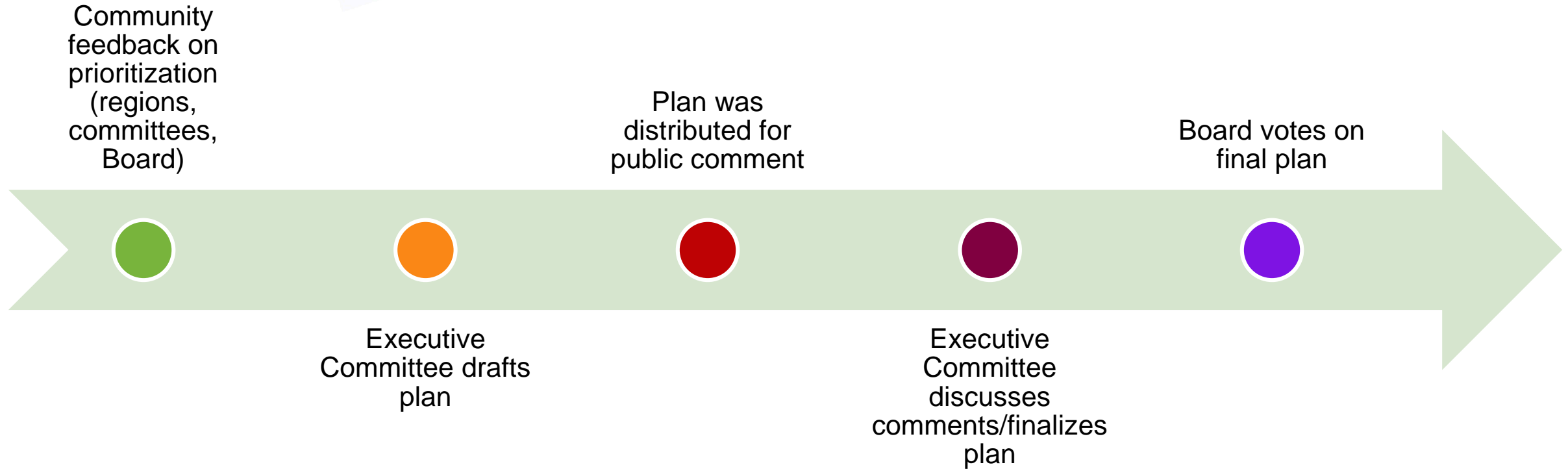
Why?



Ensures we are all working toward common goals

Provide direction and prioritization for the organization

2015-2018 Strategic Planning Process





Strategic Goals

OPTN 2012 Strategic Goals

1. Increase the number of transplants
2. Increase access to transplants
3. Improve survival for patients post-transplant
4. Promote transplant patient safety
5. Promote living donor safety
6. Promote the efficient management of the OPTN

2012 v 2015 Goals

1. Increase the number of transplants	Increase the number of transplants
2. Increase access to transplants	Improve equity in access to transplants;
3. Improve survival for patients with end stage organ failure	Improve waitlisted patient, living donor, and transplant recipient outcomes;
4. Promote transplant patient safety	Promote living donor and transplant recipient safety; and
5. Promote living donor safety	
6. Promote the efficient management of the OPTN	Promote the efficient management of the OPTN



Plan Structure

Goal 1: Increase the number of transplants

Objective A: Increase the number of organs transplanted from each donor

Strategy: Measure outcomes and drive performance improvement in OPOs

Key initiatives:

- Begin formal use of new OPO metrics
- Collaborate with other organizations in the development of tools to help OPOs self-identify low-performance areas before MPSC intervention
 - Share information about effective practices.

Strategy: Reduce unintended consequences of transplant center outcomes measurement

Key initiatives:

- Consider recommendations of SRTR/OPTN consensus conference on PSR reports
 - Develop effective education for members, payors, and other stakeholders about appropriate interpretation of SRTR and OPTN data
 - Develop effective education for centers about determining appropriate metrics and patient survival
- Collaborate with other organizations in the development of tools to help centers self-identify low-performance areas before MPSC intervention
 - Share effective practice tools (e.g. Some centers have a patient compatibility form. This has not been shared among Me

OPTN 2015-2018 Strategic Plan	OPTN Vision: <i>To promote long, healthy, and productive lives for persons with organ failure by promoting maximized organ supply, effective and safe care, and equitable organ allocation and access to transplantation; and doing so by balancing competing goals in ways that are transparent, inclusive, and enhance public trust in the national organ donation system.</i>
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Increase the number of transplants (40%)

- Improve transplant program metrics to remove disincentives for treating all patients
- Improve OPO metrics to remove disincentives for pursuing single-organ donor

Improve equity in access to transplants (30%)

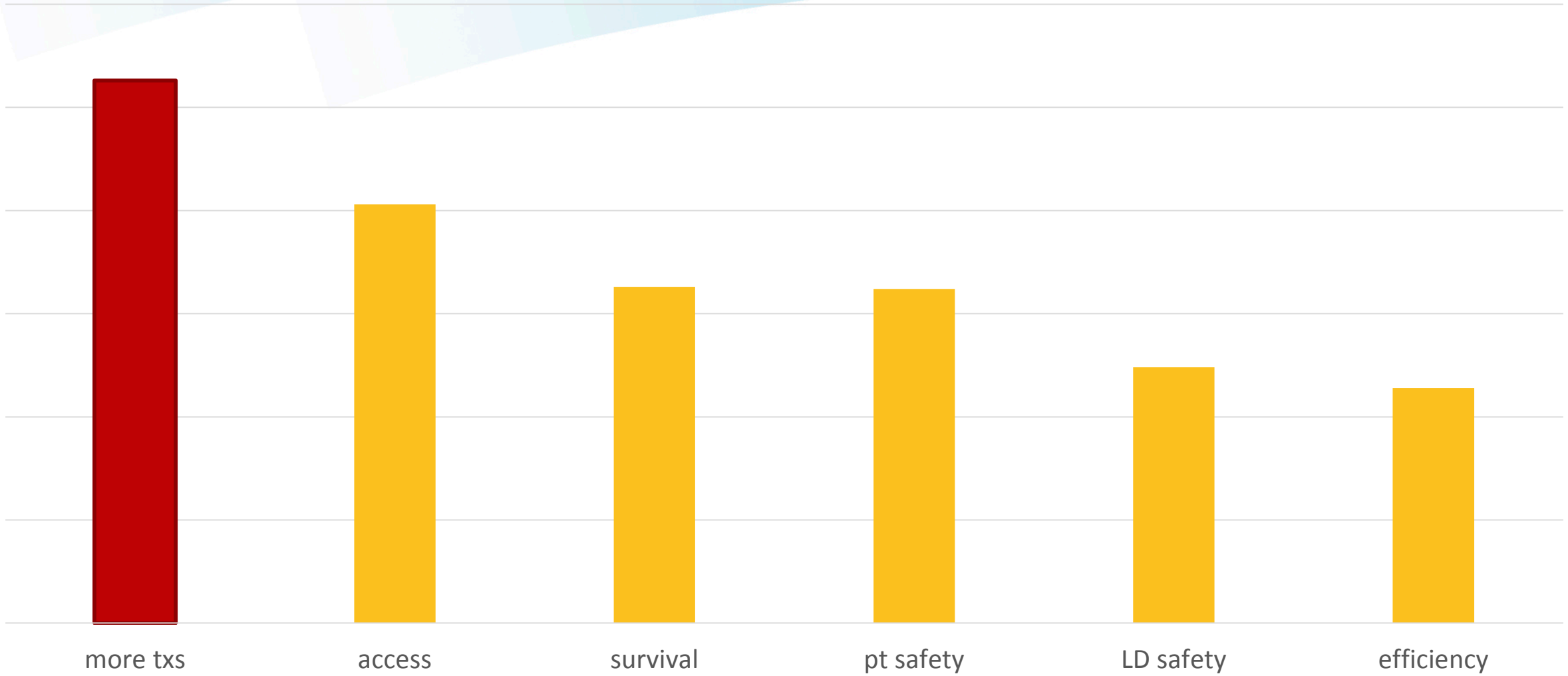
- Reduce geographic disparity in access to transplantation of livers and other organs
- Establish clearer rules for allocation of multiple organs to a single candidate

Improve Outcomes (15%)	Patient Safety (10%)	Efficiency (5%)
<ul style="list-style-type: none"> • Provide tools to promote self-assessment 	<ul style="list-style-type: none"> • Increase opportunities for sharing sentinel events/best practices 	<ul style="list-style-type: none"> • Partner with other organizations to minimize duplication of efforts

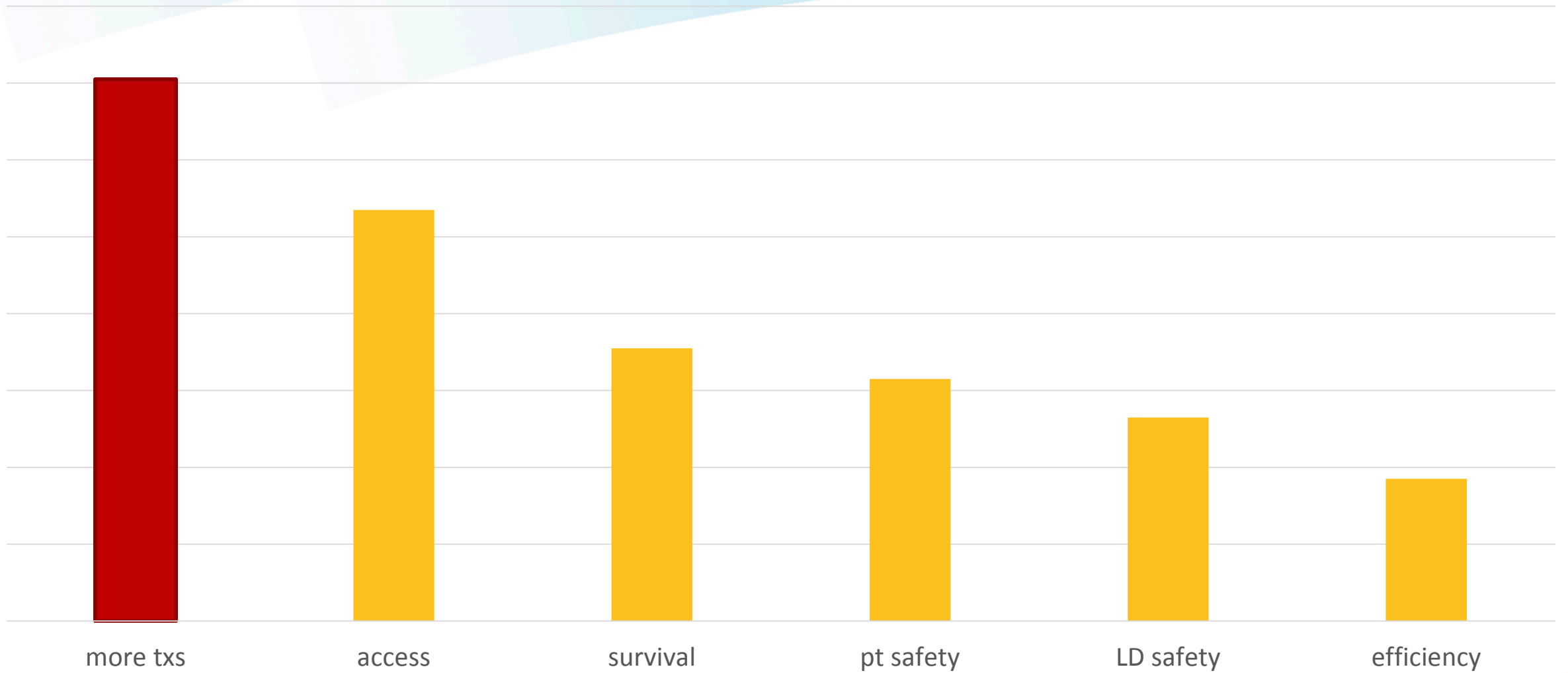


Resource Allocation

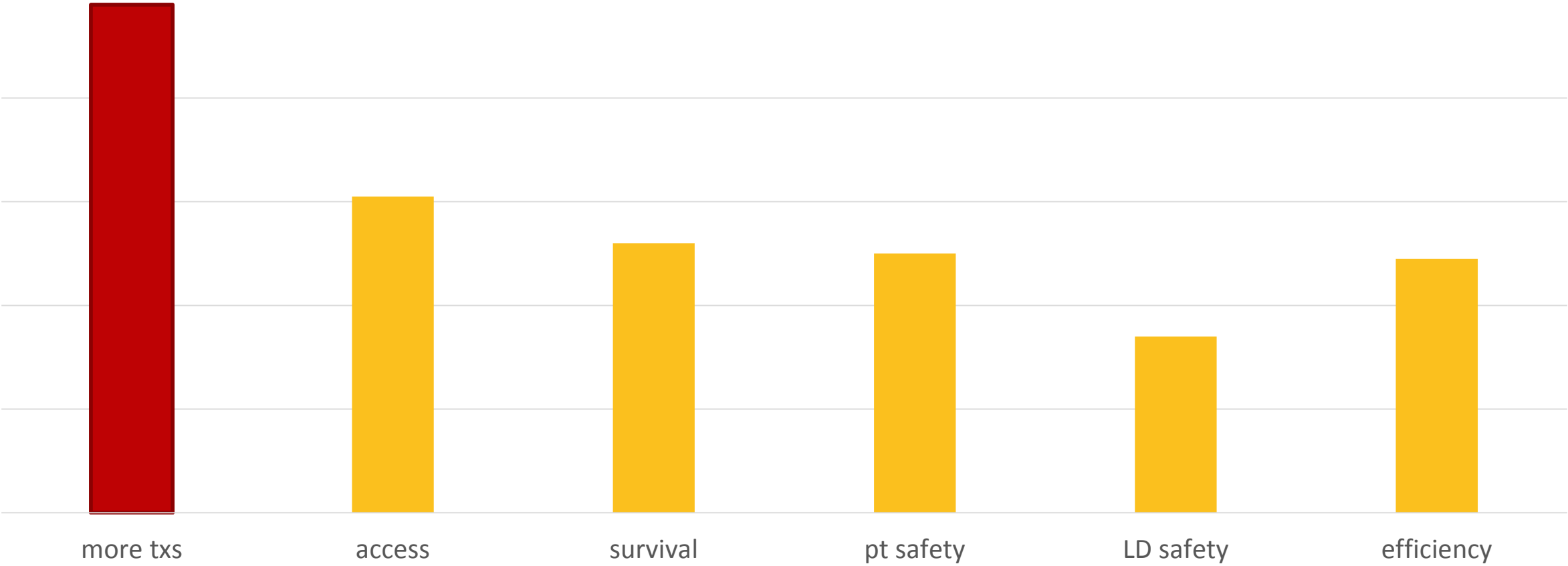
Regional Prioritization



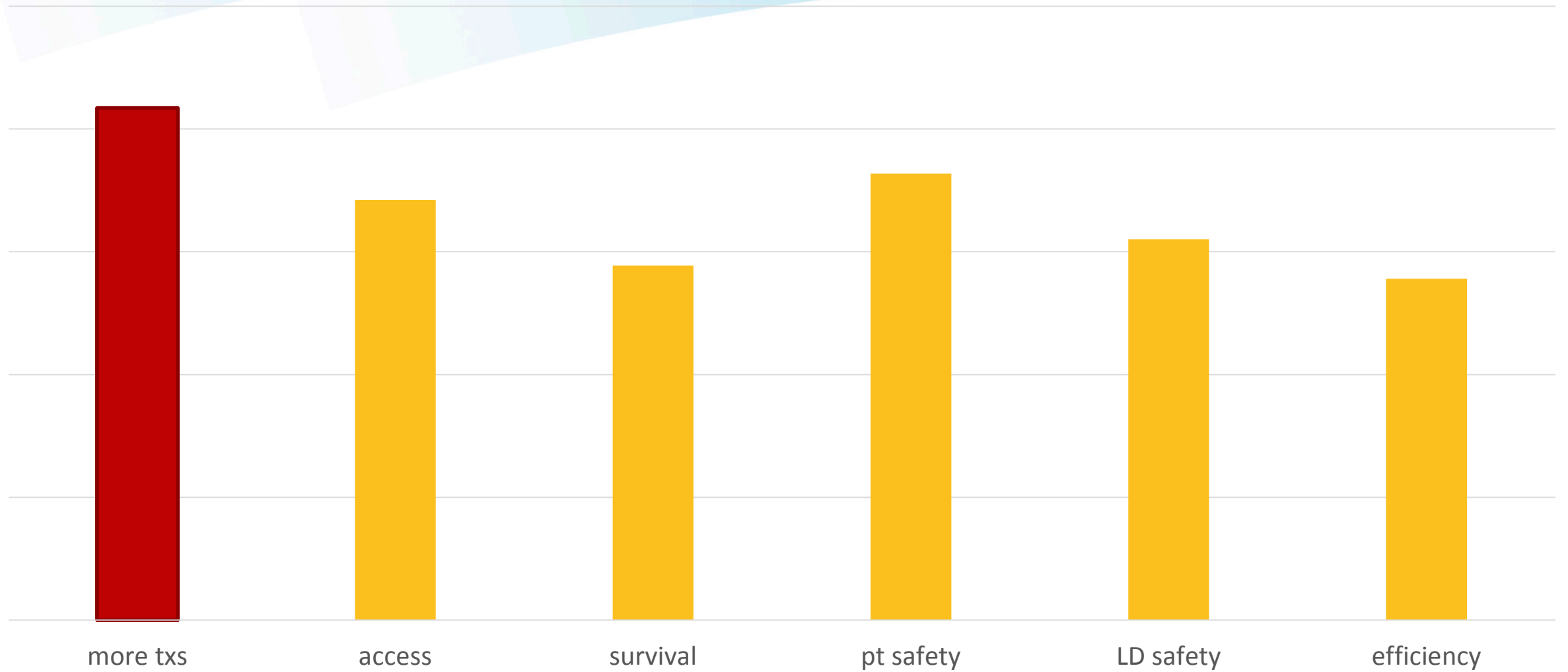
Board Prioritization



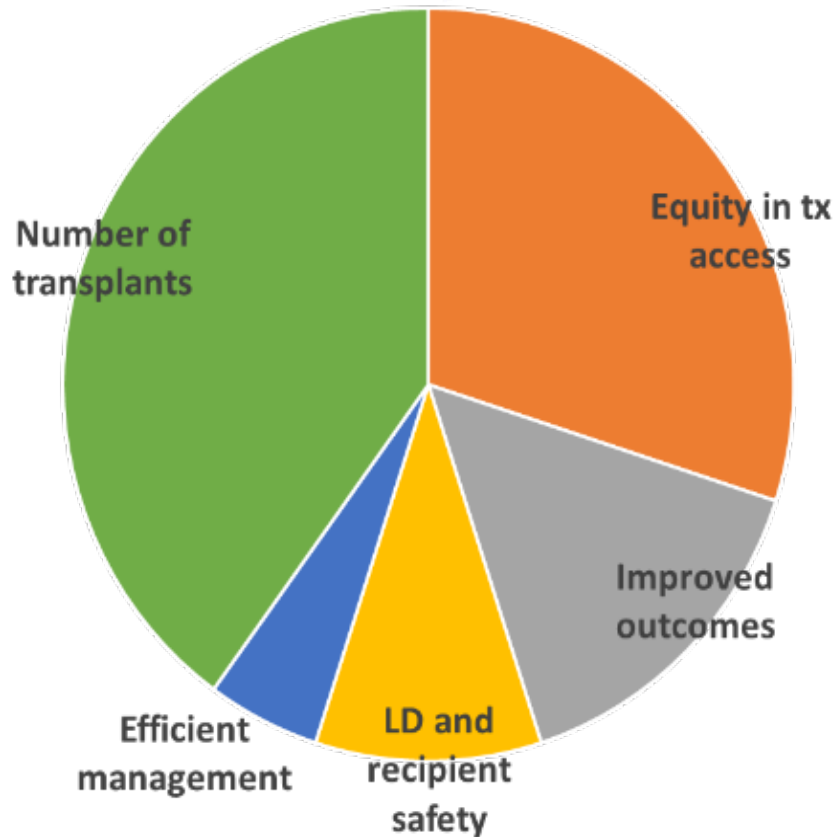
Chair Prioritization



POC Prioritization



Re-Balancing Resource Allocation



2015-2016 allocation of effort:

Increase transplants 40%

Provide equity 30%

Improve outcomes 15%

Promote safety 10%

Promote efficiency 5%

Comments

Resource allocation

- What is meant by resource allocation—UNOS staff resources? Volunteer resources?

Increasing the number of transplants

- Appropriate to highly prioritize the goal to increase the number of transplants
- Appreciate focus on utilization of organs/analysis of transplant program and OPO metrics
- Some questioned whether scope of the OPTN limits ability to greatly impact this goal?

Provide equity in access to transplant

- Some commented favorably on geographic disparity focus
- Others thought there was too much emphasis on geographic disparity
- Need to consider economically and racially disparaged populations
- Need to consider financial impact to patients of redistricting

Comments

Improving waitlisted patient, living donor, and transplant recipient outcomes

- This goal should receive higher priority in resource allocation
- What is the difference between the outcome and safety goals?

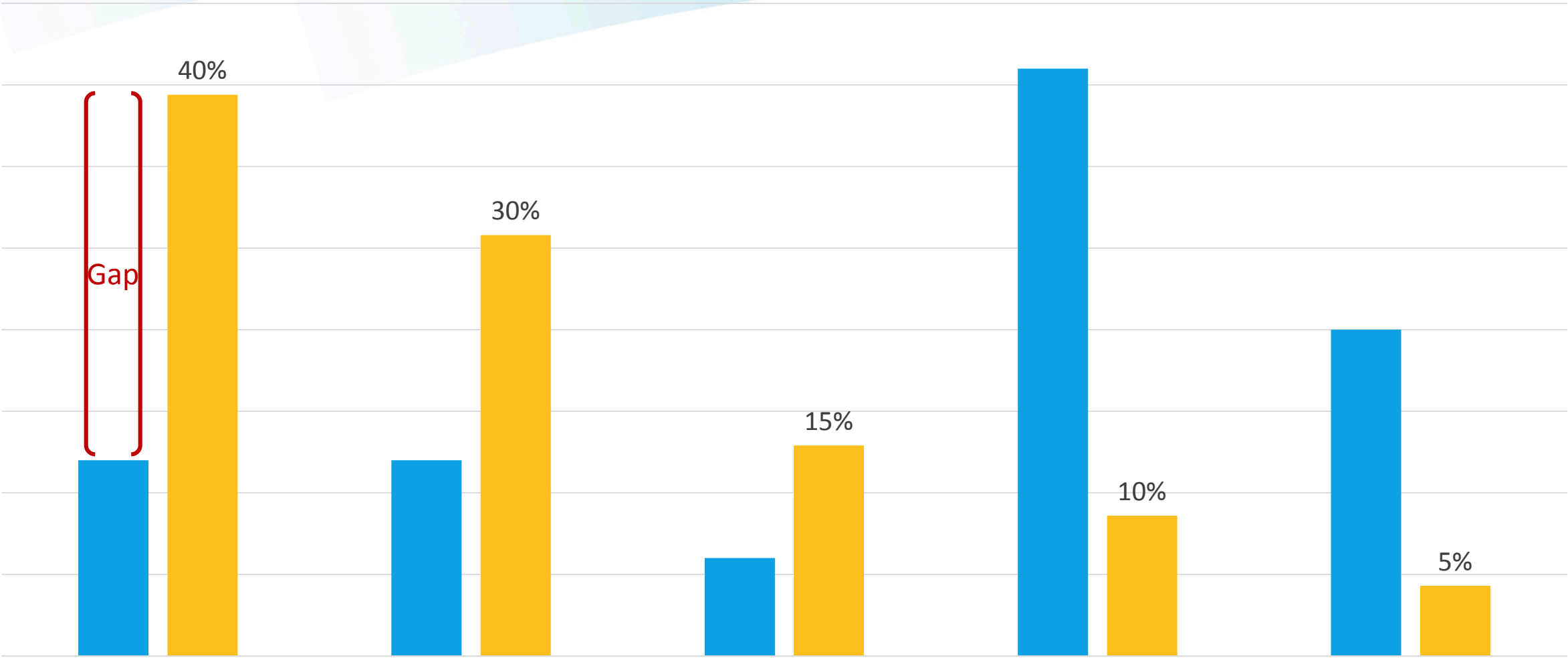
Promote living donor and transplant recipient safety

- Concern resource allocation for patient safety (10%) may be too low
- Request to keep resources for living donor safety and transplant patient safety separate

Promote the efficient management of the OPTN

- Support for improved efficiencies and offer for partnership from other organizations
- Consider financial impact to members in policy development
- Concern that resource allocation (5%) may be too low

Actual Committee Projects



Gap

40%

30%

15%

10%

5%

more txs

access

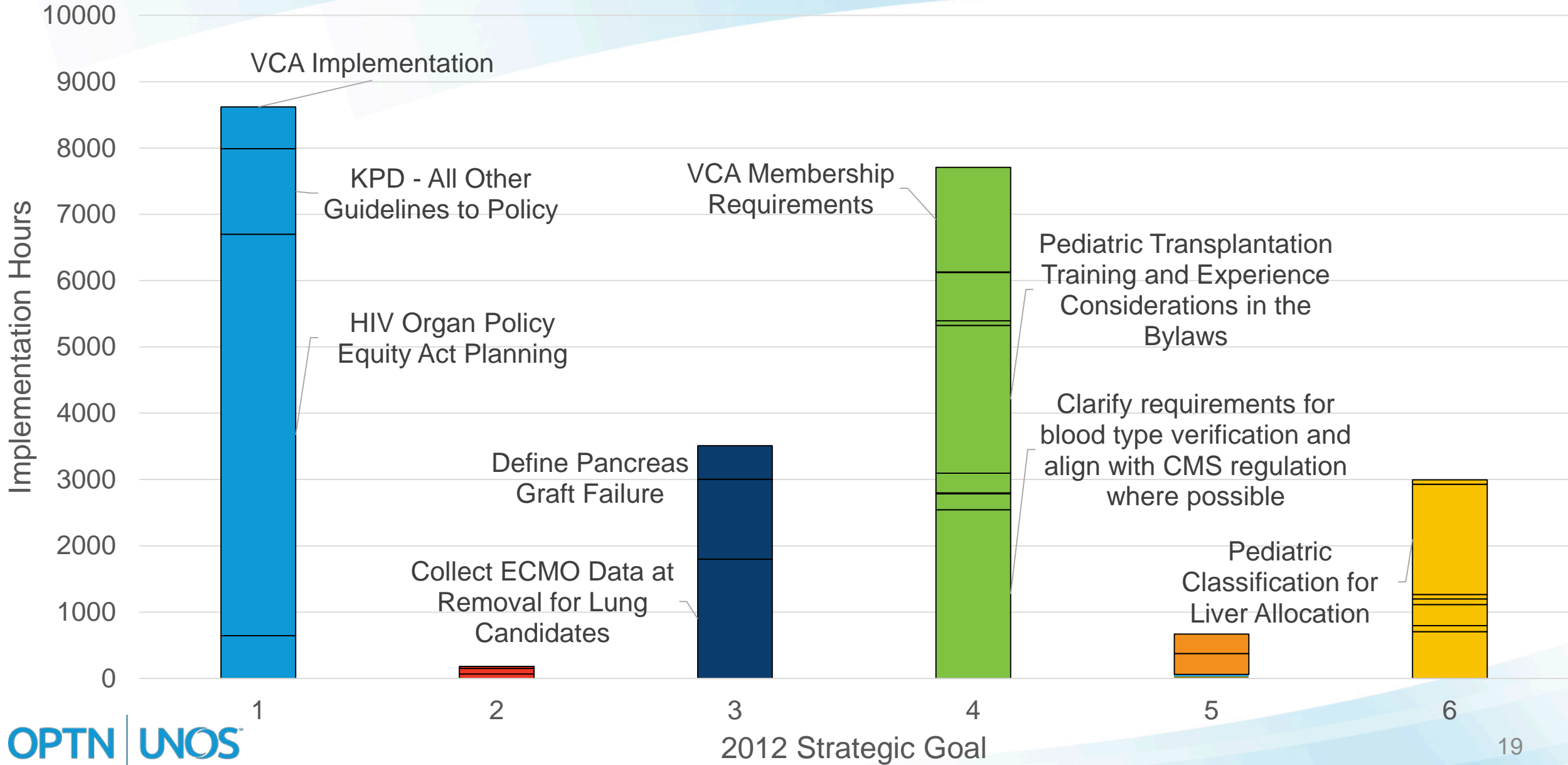
survival

pt safety

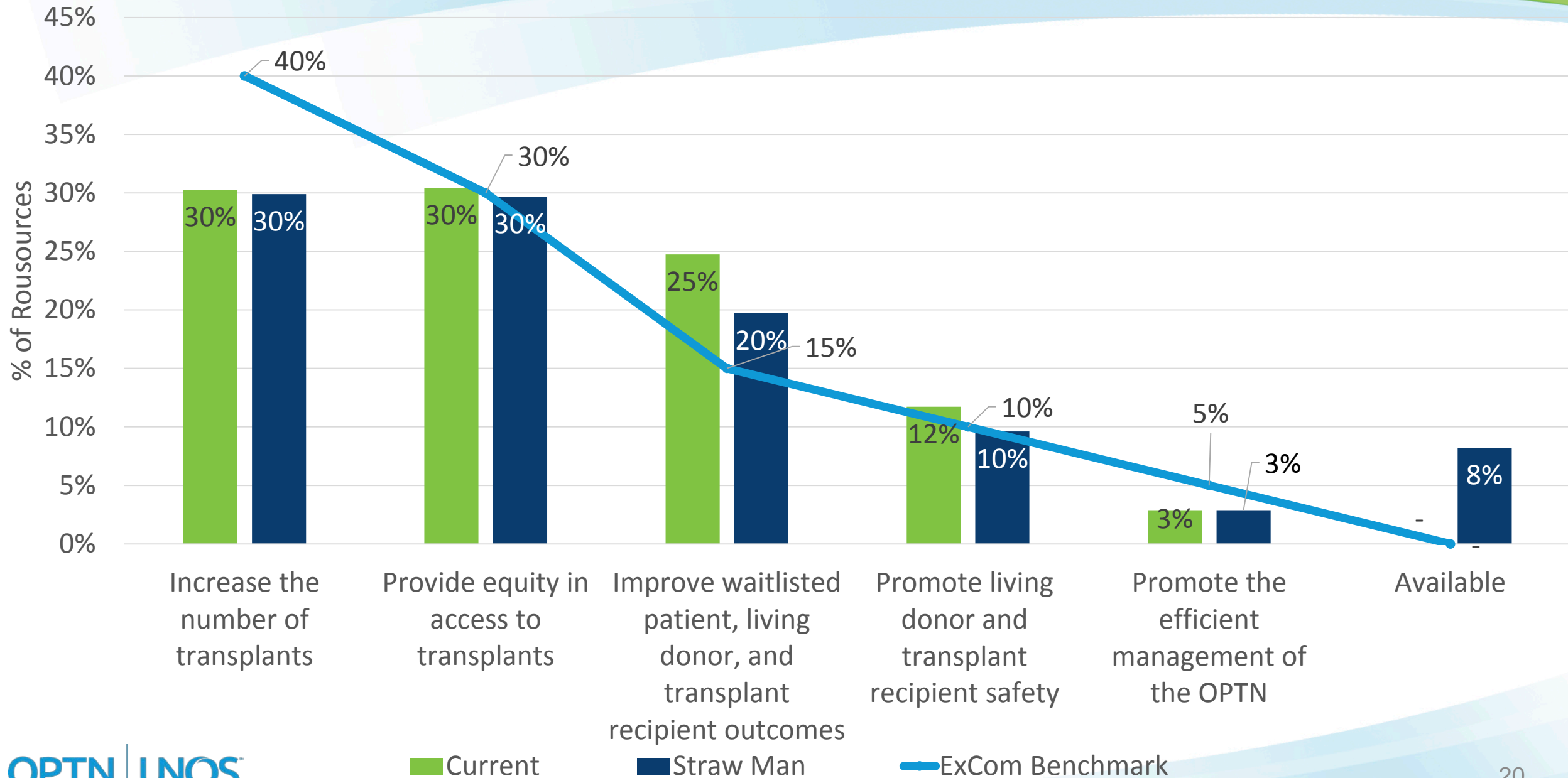
efficiency

Actual Proposed

Project Implementation Hours



Committee Project Portfolio



Post-public comment changes

- Added ‘consider financial impact to members in OPTN policy development’ as an objective under the goal to ‘Promote the efficient management of the OPTN’

Resolution 2, Page 8

RESOLVED, that the 2015-2018 OPTN Strategic Plan is hereby approved, effective June 2, 2015.