

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY

CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

*As of and for the Year Ended September 30, 2025
(With Summarized Comparative Totals for 2024)*

And Report of Independent Auditor

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY
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Report of Independent Auditor

To the Board of Directors
United Network for Organ Sharing and Subsidiary
Richmond, Virginia

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying consolidated financial statements of United Network for Organ Sharing and Subsidiary (the "Organization") (UNOS – a nonprofit organization), which comprise the consolidated statement of financial position as of September 30, 2025, and the related consolidated statements of activities and cash flows for the year then ended, and the related notes to the consolidated financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of September 30, 2025, and the changes in their net assets and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date the consolidated financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Summarized Comparative Information

We have previously audited the Organization's 2024 consolidated financial statements, and we expressed an unmodified audit opinion on those audited consolidated financial statements in our report dated February 19, 2025. In our opinion, the summarized comparative information presented herein as of and for the year ended September 30, 2024, is consistent, in all material respects, with the audited consolidated financial statements from which it has been derived.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated February 17, 2026, on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

Cherry Bekaert LLP

Richmond, Virginia
February 17, 2026

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY
CONSOLIDATED STATEMENT OF FINANCIAL POSITION

SEPTEMBER 30, 2025
(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2024)

	<u>2025</u>	<u>2024</u>
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 5,143,975	\$ 9,927,974
Restricted cash	38,942,490	6,317,018
Investments	11,570,330	20,490,404
Restricted investments	723,015	20,026,465
Accounts receivable, net	26,481,578	28,258,207
Prepaid expenses	4,183,765	3,876,627
Total Current Assets	<u>87,045,153</u>	<u>88,896,695</u>
Property and equipment, net	18,615,207	18,641,363
Other assets	739,246	479,359
Total Assets	<u><u>\$ 106,399,606</u></u>	<u><u>\$ 108,017,417</u></u>
LIABILITIES AND NET ASSETS		
Current Liabilities:		
Current maturities of bonds payable	\$ 715,000	\$ 690,000
Accounts payable and accrued expenses	7,991,768	8,495,859
Health insurance liability	1,414,360	1,473,318
Deferred revenue	168,736	373,212
Due to National Organ Procurement Transplantation Network	42,928,405	33,991,225
Total Current Liabilities	<u>53,218,269</u>	<u>45,023,614</u>
Long-Term Liabilities:		
Bonds payable, less current portion	740,000	1,455,000
Total Liabilities	<u>53,958,269</u>	<u>46,478,614</u>
Net Assets:		
Without donor restrictions	51,802,133	60,716,035
With donor restrictions	639,204	822,768
Total Net Assets	<u>52,441,337</u>	<u>61,538,803</u>
Total Liabilities and Net Assets	<u><u>\$ 106,399,606</u></u>	<u><u>\$ 108,017,417</u></u>

The accompanying notes to the consolidated financial statements are an integral part of these statements.

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY
CONSOLIDATED STATEMENT OF ACTIVITIES

YEAR ENDED SEPTEMBER 30, 2025
(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2024)

	OPTN	Network and Member Services	Management and General	Fundraising	2025 Total	2024 Total
Change in Net Assets Without Donor Restrictions:						
Revenues and Other Support:						
OPTN registration fees	\$ 54,217,100	\$ 180,781	\$ -	\$ -	\$ 54,397,881	\$ 69,078,490
Government contract - OPTN	5,107,881	17,032	-	-	5,124,913	6,441,705
UNOS fees	-	10,162,386	-	-	10,162,386	9,600,786
Contributions	-	-	-	258,728	258,728	280,592
Scientific and data analysis services	-	2,218,340	-	-	2,218,340	2,132,220
Regional and transplant forums	-	547,137	-	594,350	1,141,487	138,605
Miscellaneous	-	719,786	-	-	719,786	7,223,325
Satisfaction of program restrictions	-	508,215	-	-	508,215	478,389
Total Revenues and Other Support	<u>\$ 59,324,981</u>	<u>\$ 14,353,677</u>	<u>\$ -</u>	<u>\$ 853,078</u>	<u>74,531,736</u>	<u>\$ 95,374,112</u>
Expenses:						
Salaries	\$ 25,460,224	\$ 4,504,447	\$ 8,563,306	\$ 252,726	38,780,703	44,707,219
Employee benefits and payroll taxes	11,440,239	2,067,541	4,275,352	47,650	17,830,782	20,618,802
Temporary help	520,924	76,711	-	-	597,635	730,727
Meetings and travel	451,043	1,054,517	185,501	16,532	1,707,593	4,221,900
Professional education programs and projects	-	-	-	-	-	14,813
Other purchased services	8,225,535	2,567,040	1,728,166	-	12,520,741	18,937,671
Telephone, telecommunications, and utilities	-	-	334,559	-	334,559	403,913
Equipment leases	-	-	38,727	-	38,727	107,570
Subscriptions and software	2,972,369	-	1,967,171	-	4,939,540	6,419,951
Repairs and maintenance	2,145,463	-	1,707,939	-	3,853,402	1,483,789
Depreciation	-	1,160	1,354,701	-	1,355,861	2,083,125
Indirect costs and benefit adjustment	8,178,096	1,760,120	(9,993,162)	54,946	-	-
Other	467,032	798,519	1,407,493	28,667	2,701,711	3,484,440
Total Expenses	<u>\$ 59,860,925</u>	<u>\$ 12,830,055</u>	<u>\$ 11,569,753</u>	<u>\$ 400,521</u>	<u>84,661,254</u>	<u>103,213,920</u>
Revenues Under Expenses					(10,129,518)	(7,839,808)
Investment return, net					1,257,415	4,483,141
Unrealized (loss) gain on insurance					(41,799)	76,874
Change in Net Assets Without Donor Restrictions					<u>(8,913,902)</u>	<u>(3,279,793)</u>
Change in Net Assets With Donor Restrictions:						
Contributions					324,651	301,009
Net assets released from restrictions					(508,215)	(478,389)
Change in Net Assets With Donor Restrictions					<u>(183,564)</u>	<u>(177,380)</u>
Change in net assets					(9,097,466)	(3,457,173)
Net assets, beginning of year					61,538,803	64,995,976
Net assets, end of the year					<u>\$ 52,441,337</u>	<u>\$ 61,538,803</u>

The accompanying notes to the consolidated financial statements are an integral part of these statements.

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY
CONSOLIDATED STATEMENT OF CASH FLOWS

YEAR ENDED SEPTEMBER 30, 2025
(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2024)

	<u>2025</u>	<u>2024</u>
Cash flows from operating activities:		
Change in net assets	\$ (9,097,466)	\$ (3,457,173)
Adjustments to reconcile changes in net assets to net cash flows from operating activities:		
Depreciation	1,355,861	2,083,125
Bad debt expense	207,015	48,916
Gain on insurance values	41,799	(76,874)
Realized and unrealized loss (gain) on investments, net	687,734	(3,593,685)
Change in operating assets and liabilities:		
Accounts receivable	1,569,614	(16,121,528)
Prepaid expenses	(307,138)	285,937
Other assets	(301,686)	87,450
Accounts payable and accrued expenses	(504,091)	(739,429)
Health insurance liability	(58,958)	(43,031)
Deferred revenue	(204,476)	(20,844)
Due to National Organ Procurement Transplantation Network	28,305,725	3,394,822
Net cash flows from operating activities	<u>21,693,933</u>	<u>(18,152,314)</u>
Cash flows from investing activities:		
Purchases of property and equipment	(1,329,705)	(1,129,080)
Proceeds from the sale of Investments	8,443,782	-
Purchases of investments	<u>(276,537)</u>	<u>(1,023,793)</u>
Net cash flows from investing activities	<u>6,837,540</u>	<u>(2,152,873)</u>
Cash flows from financing activities:		
Repayments of bonds	<u>(690,000)</u>	<u>(670,000)</u>
Net cash flows from financing activities	<u>(690,000)</u>	<u>(670,000)</u>
Change in cash, cash equivalents, and restricted cash	27,841,473	(20,975,187)
Cash, cash equivalents, and restricted cash, beginning of year	<u>16,244,992</u>	<u>37,220,179</u>
Cash, cash equivalents, and restricted cash, end of year	<u>\$ 44,086,465</u>	<u>\$ 16,244,992</u>
Supplemental disclosures of cash flow information:		
Cash paid during the year for interest	<u>\$ 102,894</u>	<u>\$ 108,671</u>
Cash paid during the year for income taxes	<u>709</u>	<u>\$ 20,264</u>
Supplemental disclosures of noncash investing activities:		
Appreciation (depreciation) on restricted investments due to OPTN	<u>\$ 19,368,545</u>	<u>\$ (3,748,445)</u>
Supplemental disclosures - cash, cash equivalents, and restricted cash:		
Cash and cash equivalents	\$ 5,143,975	\$ 9,927,974
Restricted cash	<u>38,942,490</u>	<u>6,317,018</u>
Cash, cash equivalents, and restricted cash, end of year	<u>\$ 44,086,465</u>	<u>\$ 16,244,992</u>

The accompanying notes to the consolidated financial statements are an integral part of these statements.

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

SEPTEMBER 30, 2025

(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2024)

Note 1—Organization and nature of operations

United Network for Organ Sharing and Subsidiary (“UNOS” or the “Organization”), a Virginia non-stock, not-for-profit corporation, operates the National Organ Procurement and Transplantation Network (“OPTN”) established by the National Organ Transplantation Act passed by the U.S. Congress in 1984. Through a contract with the Health Resources and Services Administration (“HRSA”) of the Department of Health and Human Services (“DHHS”) (the “OPTN Contract”), the Organization functions as the sole national network whose mission is to improve the effectiveness of the United States organ procurement and transplantation system and to provide for the fair and equitable distribution of all donated organs. To carry out this mission, the Organization maintains a computerized database to identify potential transplant recipients and to provide for the systematic matching of donated organs with such recipients. The Organization is staffed 24 hours a day, 7 days a week, with specialists trained in assisting transplant centers and in administering Board of Directors-approved organ allocation policies. All organ procurement organizations and transplant facilities in the United States are required to be members of OPTN. The Organization’s Board of Directors is split between OPTN and UNOS. The OPTN Board is currently made up of 47 voting members elected from the Organization’s membership and the general public. The UNOS Board is currently made up of eight voting members.

On August 3, 2023, the Organization established Chorus, LLC (“Chorus”), a wholly-owned subsidiary located in Richmond, Virginia. Chorus was organized under Section 501(c)(3) of the IRC of 1986 and its purpose is to operate exclusively for charitable, scientific, and educational purposes.

On September 12, 2013, the Organization was awarded an OPTN Contract from HRSA for the period September 30, 2013 through September 29, 2014, with additional one-year options to extend the OPTN Contract to September 29, 2015, 2016, 2017, and 2018, and a six-month option to extend the OPTN Contract from October 1, 2018 through March 31, 2019. On November 3, 2018, the Organization was awarded the latest OPTN Contract from HRSA for the period April 1, 2019 through September 29, 2019, with additional one-year options to extend the OPTN Contract to September 29, 2020, 2021, 2022, and 2023.

During fiscal year 2023, HRSA exercised its unilateral right to extend the contract for an additional six months, through March 2024, with four 12-month extension options following the six-month extension. The base extension ended December 29, 2024, and there were two option periods that were executed to extend the contract until December 29, 2025.

During fiscal year 2025, HRSA exercised its unilateral right to extend the contract for an additional three months, through March 2026, with three three-month extension options following the three-month extension. The base extension ends March 31, 2026. The OPTN Contract is the primary source of revenue for the Organization. If the Organization is not awarded the OPTN Contract extensions, its future operations would be materially and adversely affected.

Note 2—Summary of significant accounting policies

Basis of Accounting – The accompanying consolidated financial statements of the Organization have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”).

Basis of Presentation – The consolidated financial statements include certain prior year summarized comparative information in total but not by functional category. Such information does not include sufficient detail to constitute a presentation in conformity with U.S. GAAP. Accordingly, such information should be read in conjunction with the consolidated financial statements as of and for the year ended September 30, 2025, from which the summarized information was derived.

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

SEPTEMBER 30, 2025
(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2024)

Note 2—Summary of significant accounting policies (continued)

Principles of Consolidation – The consolidated financial statements include the accounts of Chorus. All significant intercompany accounts and transactions have been eliminated in consolidation.

Functional Allocation of Expenses – The costs of providing the various programs and other activities have been summarized by natural classification on a functional basis in the accompanying consolidated statement of activities.

Costs that are billed under the provisions of the OPTN Contract are reflected as costs of the program. Network and member services include items such as educational initiatives to increase organ donation and other non-contract expenses.

Certain categories of expenses are attributable to more than one program or supporting service function and are allocated on a reasonable basis that is consistently applied through judgement and estimation.

The major expense categories include the following:

<u>Expense</u>	<u>Method of Allocation</u>
Salaries and benefits	Time and effort
Information technology	Specific use
Other purchased services	Direct expense
Depreciation	Useful life and contract language
Repairs and maintenance	Direct expense

Use of Estimates – The preparation of the consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from these estimates.

Net Assets – The Organization’s net assets, revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of the Organization are classified and reported as follows:

Without Donor Restrictions – Net assets that are not subject to donor-imposed stipulations. Net assets without donor restrictions that may be designated for specific purposes by action of the Board of Directors or may otherwise be limited by contractual agreements with outside parties.

With Donor Restrictions – Net assets whose use by the Organization is subject to donor-imposed stipulations. Some donor-imposed stipulations are temporary in nature and can be fulfilled by actions of the Organization pursuant to those stipulations or expire by the passage of time. Other donor-imposed restrictions are perpetual in nature and should be maintained in perpetuity by the Organization. At September 30, 2025 and 2024, the Organization held \$429,000 in perpetuity.

Cash and Cash Equivalents – Cash and cash equivalents include cash on hand, cash in banks, and highly liquid cash management funds with an original maturity of three months or less.

Restricted Cash and Investments – Restricted cash and investments represent those funds that have been collected from OPTN members on behalf of the OPTN, for which cost reimbursement vouchers have not been submitted to the DHHS, or contributions received subject to donor-imposed stipulations.

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

SEPTEMBER 30, 2025

(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2024)

Note 2—Summary of significant accounting policies (continued)

Concentrations of Credit Risk – The Organization places its cash and cash equivalents on deposit with financial institutions in the United States. The Federal Deposit Insurance Corporation provides insurance coverage up to \$250,000 for substantially all depository accounts. The Organization from time to time may have amounts on deposit in excess of the insured limits. As of September 30, 2025 and 2024, the Organization had \$43,793,166 and \$16,047,254, respectively, in deposits that exceeded these insured amounts.

Historically, the Organization has not experienced significant losses related to accounts receivable and, therefore, believes the credit risk related to accounts receivable is minimal.

The Organization derived approximately 80% and 79% of its revenue without donor restrictions from government contracts for the years ended September 30, 2025 and 2024, respectively.

Investments – The Organization accounts for investments in accordance with Financial Accounting Standards Board (“FASB”) guidance on accounting for investments held by not-for-profit organizations. The guidance requires certain investments to be reflected at fair value in the statement of financial position. The fair value of investments is determined by an independent market valuation service using quoted closing prices at the end of the period. Interest income and dividends are recorded on the accrual basis. Investments are exposed to various risks, such as interest rate, market, and credit. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of investment securities, it is at least reasonably possible that changes in the risks in the near term could materially affect amounts reported in the consolidated financial statements.

Accounts Receivable – The allowance for credit losses is based on the Organization’s assessment of the collectability of customer accounts receivable. In accordance with Accounting Standards Codification (“ASC”) Topic 326: *Financial Instruments – Credit Losses*, the Organization makes ongoing estimates relating to the collectability of customers to make required payments. The Organization establishes expected credit losses by evaluating historical levels of credit losses, current economic conditions that may affect a customer’s ability to pay, and creditworthiness of significant customers. These inputs are used to determine a range of expected credit losses and an allowance is recorded within the range. Accounts receivable are written off when there is no reasonable expectation of recovery. Refer to Note 6 for further information.

Property and Equipment – Property and equipment are carried at historical cost, less accumulated depreciation. Depreciation is calculated using the straight-line method over the assets estimated useful lives of 39 years for the building, 3 to 15 years for furniture and non-computer equipment, and 3 to 5 years for computer equipment. Expenditures of less than \$5,000 for property and equipment are expensed as incurred. The cost and accumulated depreciation applicable to assets retired or sold are removed from the respective accounts, and gains or losses thereon are included in changes in net assets.

The carrying value of property and equipment is evaluated when certain events or changes in circumstances indicate the carrying amount may exceed fair value. Fair value is calculated by estimating cash flows produced by the assets over their remaining useful lives. If undiscounted, projected cash flows are less than the carrying amount, an impairment would be recognized. No impairments were identified during 2025.

Income Taxes – The Organization has been granted an exemption from federal income taxes under IRC Section 501(c)(3) except for income generated from unrelated business activities. Unrelated business activities include rental income on debt financed property and travel agency services. Income tax benefit on losses from these activities was \$709 and \$20,264 for the years ended September 30, 2025 and 2024, respectively. The Organization’s tax returns are generally subject to examination for three years after the later of the due date or date of filing.

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

SEPTEMBER 30, 2025

(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2024)

Note 2—Summary of significant accounting policies (continued)

Due to OPTN – Due to OPTN represents total OPTN registrations billed to OPTN members, less OPTN registration funding claimed by the Organization on the OPTN vouchers submitted to DHHS.

Compensated Absences – The Organization accrues a provision for vacation and holiday pay due to employees, which is reflected in accounts payable and accrued expenses on the consolidated statement of financial position.

Donated Services – The Organization recognizes donated services as contributions in accordance with guidance issued by FASB. Under this guidance, such services are recorded if the services create or enhance nonfinancial assets or require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Organization.

Gifts-In-Kind – Gifts-in-kind revenue is recognized in accordance with FASB ASC 958-605. In circumstances in which the Organization distributes gifts-in-kind as part of its programs, it reports an expense which is reported in the functional classification for the program in which the gifts-in-kind were used. The Organization did not receive gifts-in-kind contributions of goods used for special events for the years ended September 30, 2025 and 2024.

Health Insurance – In January 2018, the Organization switched from a fully-insured health insurance plan for employees to a self-funded plan. There is no limit per claim on the Organization's self-insured health insurance. The specific stop loss limit as of September 30, 2025 and 2024 is \$150,000. The estimated liability as of September 30, 2025 and 2024 is \$1,414,360 and \$1,473,318, respectively, and is reported as health insurance liability in the accompanying consolidated statement of financial position.

Revenue Recognition – The Organization recognizes revenue in accordance with FASB Accounting Standards Update (“ASU”) 2014-09, *Revenue from Contracts with Customers (Topic 606)*. ASU 2014-09 established principles for recognizing revenue upon the transfer of promised goods or services to customers, in an amount that reflects the consideration to which an entity expects to be entitled in exchange for those goods or services. The Organization recognizes revenue from contracts as services are provided, which corresponds to the year in which the performance obligations for services are rendered (see Note 3).

Note 3—Revenue recognition

The Organization oversees the OPTN as their primary source of revenue. Related revenue directly related to administering the OPTN accounts for over 80% of the total revenue for the year ended September 30, 2025 which includes the OPTN Patient Registration Fees, government appropriated funds, and UNOS fees. Other revenue streams include scientific and data services, grants, and educational forums which are a direct result of the Organization's role in being the OPTN Contractor. Items such as contributions are strictly a UNOS engagement, as soliciting contributions are excluded from the OPTN Contract.

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

SEPTEMBER 30, 2025

(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2024)

Note 3—Revenue recognition (continued)

The Organization's revenue streams consist of the following:

OPTN Registration Fees – The Organization provides services under a contract with the Department of Health and Human Services (“HHS”). Under this contract the Organization bills member organizations monthly based on data obtained from the Organization's registration system for all registrations added in the previous month at the federally approved fee. This fee is collected on behalf of the OPTN. Each month the Organization submits a monthly voucher that details all of the direct and indirect costs incurred in carrying out the contract, which is approved by HHS. Services provided under this contract are considered to be a series of distinct services that are accounted for as a single performance obligation since each performance obligation is satisfied over time and the Organization uses the same method in measuring progress towards satisfaction of the contract. The transaction price is set each year and ultimately approved by the Secretary of HHS. Indirect rates are billed based on provisional rates which are tried up upon receipt of approved final rates. During 2025, the Organization recorded an indirect rate adjustment related to the years ended September 30, 2025 and 2024 in the amount of \$-0- and \$391,132, respectively.

UNOS Fees – The UNOS fee is a monthly charge based on additional work to include analysis and data related services provided to all transplant community members the Organization bills to those same member organizations that received an OPTN fee and is solely a UNOS based fee. Transplant community members who register patients each month receive a UNOS fee invoice that aligns with the number of registrations from the prior month, similar in timing to the OPTN billing practice. UNOS fee revenue is recognized immediately as revenue as all of the services have been provided at the time of billing. The transaction price for the UNOS fee is set each year and ultimately approved by the UNOS Board of Directors. Revenue from each UNOS fee is recognized at a point in time because the customer benefits from and consumes the services immediately. UNOS fee revenue is a single performance obligation that is a series of individually distinct goods or services.

Government Contract – As a result of this contract being a cost reimbursement contract, monthly costs are compiled together to create an invoice to the federal government. Costs incurred under the provisions of the contract are reflected as costs of the program. Under this contract, the government pays the amount based on a floating cost-sharing agreement, equivalent to approximately between 10% and 11% of total contract expense, and the remainder is paid through collected organ listing registration fees that are drawn out of the OPTN bank account, which is managed and collected by the Organization on behalf of OPTN. The annual amount of revenue can be split into two categories. In the first category of revenue, the fixed amount of revenue from the federal government is part of the formal federal government. The fiscal year budget is negotiated and agreed to at the execution of the five-year OPTN Contract. Revenue is recognized over the life of the contract as the Organization performs the required monthly services. In the second category of revenue, HRSA has the option to request and execute optional tasks under the contract, which is also negotiated at the execution of the five-year OPTN Contract. The contract specifies that based on the estimated size of the work, a specific revenue amount has been previously calculated. Revenue is recognized over time as services are performed under the contract.

Scientific and Data Analysis Services – Individual contracts between the Organization and other organizations for a variety of work including collaborative registries, post-market study registries, research consulting, logistics, transplant analytics, and scientific data and analysis. Each hour is distinct, and revenue is recognized over time and substantially the same with the same pattern of transfer. Services provided by each hourly contract employee are a single performance obligation that is a series of individually distinct goods or services. The Organization charges up-front fees for development costs. Revenue is recognized over the life of the contract. Contracts are billed according to the agreement in each contract.

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

SEPTEMBER 30, 2025
(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2024)

Note 3—Revenue recognition (continued)

Miscellaneous Revenue – Other services that may be subject to unrelated business income tax as non-mission focused services and are recognized as revenue as the service is rendered.

Contributions revenue with donor restrictions represents funds received through a gift or grant that are restricted by the donor to be expended for a specific purpose and are recognized as revenue when received. The satisfaction of the restrictions is reported as increases to net assets without donor restrictions and decreases to net assets with donor restrictions under net assets released from restrictions. If the expiration of restrictions occurs in the same fiscal year as the contribution is received, the contributions are shown as increases in net assets without donor restrictions. Expenses are reported as decreases in net assets without donor restrictions. Promises to give that have both (a) a barrier to be overcome and (b) a right of return or right of release element present are considered conditional; therefore, they are not included as revenue or promises to give until such time as the conditions have been substantially met.

Note 4—Liquidity and availability of resources

The following represents financial assets at September 30:

	<u>2025</u>	<u>2024</u>
Financial assets at year-end:		
Cash and cash equivalents	\$ 5,143,975	\$ 9,927,974
Restricted cash	38,942,490	6,317,018
Investments	11,570,330	20,490,404
Restricted investments	723,015	20,026,465
Accounts receivable, net	26,481,578	28,258,207
	<u>82,861,388</u>	<u>85,020,068</u>
Less amounts not available to be used for general expenditures within one year:		
Restricted cash	(38,942,490)	(6,317,018)
Restricted investments	(723,015)	(20,026,465)
Restricted by donors for specific purposes	(639,204)	(822,768)
Internally designated for debt service	(29,751)	(70,115)
Reimbursements for previously incurred OPTN Contract expenses	(5,932,423)	(10,522,060)
Financial assets available to meet general expenditures within one year	<u>\$ 36,594,505</u>	<u>\$ 47,261,642</u>

As part of the Organization’s liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations become due, while also striving to maximize the investment of its available funds. For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Organization considers all expenditures relating to its mission-related activities and supporting services to be general expenditures. Additionally, the Organization operates with a balanced budget and anticipates collecting sufficient revenue to cover general expenditures not covered by the OPTN Contract.

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2024)

Note 4—Liquidity and availability of resources (continued)

As discussed in Note 2 of the consolidated financial statements, certain financial assets are restricted for use by the OPTN Contract. This results when collection of OPTN registration fees exceed the reimbursable costs incurred at a given point in time by the Organization. The Organization has determined the use of restricted cash and investments amounts will be for mission related activities within one year and, accordingly, these amounts are included in financial assets available to meet general expenditures within one year.

In addition to financial assets available to meet general expenditures within one year, the Organization, through its budgeting process, anticipates collecting sufficient registration fees to cover general expenditures that are not covered by reimbursements from the OPTN Contract.

Note 5—Investments

Investments at fair market value as of September 30 consist of the following:

	2025	2024
Investments	\$ 11,570,330	\$ 20,490,404
Restricted investments	723,015	20,026,465
Total investments	<u>\$ 12,293,345</u>	<u>\$ 40,516,869</u>

All investments are short-term as of September 30, 2025 and 2024.

Investment income (loss) for the years ended September 30 consisted of the following:

	2025	2024
Unrealized (losses) gains	\$ (1,458,189)	\$ 3,264,159
Realized gains	2,124,411	275,526
Dividends and interest	591,193	943,456
	<u>\$ 1,257,415</u>	<u>\$ 4,483,141</u>

Note 6—Accounts receivable

Accounts receivable as shown in the accompanying consolidated statement of financial position as of September 30 consists of the following:

	2025	2024
OPTN registration fees	\$ 4,197,548	\$ 8,897,060
UNOS membership fees	1,533,365	1,406,727
Government contracts	1,734,875	1,625,000
OPTN voucher fees	18,767,082	15,813,652
Unbilled receivables	-	286,684
Other	269,300	278,365
Allowance for credit losses	(20,592)	(49,281)
	<u>\$ 26,481,578</u>	<u>\$ 28,258,207</u>

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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Note 6—Accounts receivable (continued)

Accounts receivable consist of OPTN registration fees, UNOS fees, government contracts, and other receivables and are carried at original amounts. Other receivables primarily consist of amounts due to the Organization from Chorus and solutions revenue. An allowance for credit losses is maintained to provide for the estimated amount of receivables that will not be collected. The allowance is based on customer creditworthiness, historical payment experience, and the age of outstanding receivables. The Organization charges off uncollectible receivables against the allowance when the likelihood of collection is remote. As of September 30, 2025 and 2024, the allowance for credit losses totaled \$20,592 and \$49,281, respectively. Bad debt expense totaled \$207,015 and \$48,916 for the years ended September 30, 2025 and 2024, respectively, and is included in other expenses in the consolidated statement of activities.

Note 7—Property and equipment

Cost and accumulated depreciation as of September 30 are summarized as follows:

	2025	2024
Land	\$ 1,113,000	\$ 1,113,000
Building	25,447,053	25,445,137
Donor memorial	1,714,512	1,714,512
Computer hardware	20,575,943	20,348,408
Furniture and other equipment	2,506,912	2,491,309
Other fixed assets	553,813	553,813
Work in progress	1,083,489	-
	<u>52,994,722</u>	<u>51,666,179</u>
Less accumulated depreciation	(34,379,515)	(33,024,816)
Property and equipment, net	<u>\$ 18,615,207</u>	<u>\$ 18,641,363</u>

Depreciation expense related to property and equipment for the years ended September 30, 2025 and 2024 was \$1,355,861 and \$2,083,125, respectively.

Note 8—Accounts payable and other accrued expenses

As of September 30, accounts payable and other accrued expenses consist of the following:

	2025	2024
Trade	\$ 1,693,691	\$ 2,459,934
Other accounts payable	231,539	154,902
Accrued operating expenses	1,073,377	2,504,612
Accrued benefit contributions	2,050,124	531
Accrued compensation absences	2,943,037	3,375,880
	<u>\$ 7,991,768</u>	<u>\$ 8,495,859</u>

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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Note 9—Debt

On June 27, 2025, the Organization opened a line of credit which has a maturity date of June 27, 2026 in the amount of \$10,000,000. Draws against the line are collateralized by the building and investment portfolio as outlined in the security agreement with the financial institution. Interest accrues on the unpaid balance of each draw at a variable interest rate, with a 4% rate floor. At June 30, 2025, the Organization had no outstanding balance on this line of credit.

In December 2010, the Organization paid off the 2002 bonds payable originally issued in the amount of \$12,000,000, which were used to finance the construction of the corporate headquarters and obtained \$9,720,000 from the issuance of the 2010 bonds payable. Interest is payable on the 2010 bonds payable on the first day of each month. Interest rates were initially determined on the 2010 bonds payable based on a weekly rate as determined by the bank serving as agent for the bond issuance. The Organization has the option to convert the rate to a term rate, as defined, for two or more semi-annual periods, which is determined by the bank such that there is no premium or discount on conversion. The Organization also has the option to convert the rate to a fixed rate to maturity, which is determined by the bank, provided there is no discount or premium on conversion. At no time may the interest rate exceed 12%. The applicable interest rate as of September 30, 2025 and 2024 was 4.87% and 5.59%, respectively.

The Organization incurred \$99,276 and \$117,551 of interest expense for the years ended September 30, 2025 and 2024, respectively. Interest expense is included with other expenses on the consolidated statement of activities. The bonds payable contain restrictive covenants, including the requirement to maintain a minimum debt service coverage ratio and a minimum level of unrestricted liquidity. Management is reserving cash to meet the required principal and interest payment in accordance with the payment deadlines

Long-term liabilities as of September 30 consist of the following amounts:

	<u>2025</u>	<u>2024</u>
2010 bonds	\$ 1,455,000	\$ 2,145,000
Less current maturities	(715,000)	(690,000)
Long-term liabilities, less current portion	<u>\$ 740,000</u>	<u>\$ 1,455,000</u>

Future maturities on bonds payable at September 30, 2025 are as follows:

<u>Years Ending September 30,</u>	
2026	\$ 715,000
2027	740,000
	<u>\$ 1,455,000</u>

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

SEPTEMBER 30, 2025

(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2024)

Note 10—Fair value measurements

The Organization has adopted FASB guidance on fair value measurements. The provisions of the guidance provide a framework for measuring fair value under U.S. GAAP and defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. This guidance requires that valuation techniques maximize the use of observable inputs and minimize the use of unobservable inputs. This guidance also establishes a fair value hierarchy which prioritizes the valuation inputs into three broad levels. Based on the underlying inputs, each fair value measurement in its entirety is reported in one of three levels.

The Organization's assets recorded at fair value on a recurring basis are categorized based on the priority of the inputs used to measure fair value. The inputs used in measuring fair value are categorized into three levels, as follows:

Level 1 – Inputs that are based upon quoted prices for identical instruments traded in active markets.

Level 2 – Inputs that are based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar investments in markets that are not active, or models based on valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the investment.

Level 3 – Inputs that are generally unobservable and typically reflect management's estimates of assumptions that market participants would use in pricing the asset or liability. The fair values are, therefore, determined using model-based techniques that include option pricing models, discounted cash flow models, and similar techniques. The Organization has no Level 3 investments.

The asset's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques are used to maximize the use of observable inputs and minimize the use of unobservable inputs. Following is a description of the valuation methodologies used for assets measured at fair value.

Equity Securities and Mutual Funds – Valued at the closing price reported on the active market on which the individual securities are traded.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Organization believes its valuation methods are appropriate and consistent with those of other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date. There were no transfers between levels or change in methodology during the years ended September 30, 2025 and 2024.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

SEPTEMBER 30, 2025
(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2024)

Note 10—Fair value measurements (continued)

The following table sets forth by level, within the fair value hierarchy, the Organization’s investments at fair value as of September 30, 2025:

	Fair Value Using			Total
	Level 1	Level 2	Level 3	
Investments:				
Equity securities	\$ 2,529,607	\$ -	\$ -	\$ 2,529,607
Mutual funds	9,153,938	-	-	9,153,938
	11,683,545	-	-	11,683,545
Money market	609,800	-	-	609,800
Total investments	\$ 12,293,345	\$ -	\$ -	\$ 12,293,345

The following table sets forth by level, within the fair value hierarchy, the Organization’s investments at fair value as of September 30, 2024:

	Fair Value Using			Total
	Level 1	Level 2	Level 3	
Investments:				
Equity securities	\$ 8,727,648	\$ -	\$ -	\$ 8,727,648
Mutual funds	29,745,093	-	-	29,745,093
	38,472,741	-	-	38,472,741
Money market	2,044,128	-	-	2,044,128
Total investments	\$ 40,516,869	\$ -	\$ -	\$ 40,516,869

Note 11—Net assets with donor restrictions

Net assets with donor restrictions consist of the following as of September 30:

	2025	2024
Endowment	\$ 429,000	\$ 429,000
Research and education	210,204	393,768
Total net assets with donor restrictions	\$ 639,204	\$ 822,768

Net assets with donor restrictions were released from restriction for the years ended September are as follows:

	2025	2024
Endowment	\$ -	\$ -
Research and education	508,215	478,389
Total net assets with donor restrictions	\$ 508,215	\$ 478,389

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

SEPTEMBER 30, 2025

(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2024)

Note 12—Endowment

The Organization's net assets with donor restrictions includes a perpetual donor-restricted endowment fund established for furthering the mission of the Organization. There are no other funds designated by the Board of Directors to function as endowments.

The Board of Directors has interpreted the Uniform Prudent Management of Institutional Funds Act as requiring the preservation of the fair value of the original gift, as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulation to the contrary. As a result of this interpretation, the Organization classifies as net assets with donor restrictions, perpetual: (a) the original value of gifts donated to the endowment, (b) the original value of subsequent gifts donated to the endowment, and (c) accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

Stipulations of the donor agreement allow for accumulated investment earnings to be spent fully in the year they are earned. The income received from investing the donor-restricted endowment fund is classified in net assets without donor restrictions. The endowment fund incurred positive investment income for the years ended September 30, 2025 and 2024 of \$48,821 and \$64,440, respectively.

Endowment net assets at September 30, 2025 and 2024 consist of \$429,000. The funds are maintained in an investment account consisting primarily of mutual funds.

Note 13—Employee benefit plans

Retirement benefits for all full-time employees are provided through a qualified defined contribution pension plan. Under the terms of the plan, all employees of the Organization who have completed 1,000 hours of continuous employment earn a year of vesting for plan purposes. All employees are eligible for participation coincident with employment. The Organization contributed an amount equal to 4% of each participant's compensation and matched participant deferrals dollar for dollar up to 4% of employee compensation for the years ended September 30, 2025 and 2024. Employees become fully vested after six years of vesting service, as defined in the plan. Forfeitures serve to reduce the total contribution required of the Organization.

During fiscal year 2023, the Organization began offering a new non-qualified deferred compensation plan that complies with Section 457(f) of the IRC, and the short-term deferral provisions of Section 409A of the IRC. The plan is intended to be an unfunded plan maintained primarily for the purpose of providing deferred compensation benefits for a select group of management or highly compensated employees under Sections 201(2), 301(a)(3), and 401(a)(1) of the Employee Retirement Income Security Act of 1974 ("ERISA") and independent contractors.

During fiscal year 2023, the Organization also adopted an incentive plan to provide a means by which certain employees or independent contractors of the Organization may receive performance incentive payments from the Organization. The incentive plan is intended to be a "bonus program" within the meaning of Department of Labor Regulation Section 2510.3-2(c) and, therefore, it is intended that the incentive plan not to be subject to ERISA.

Contributions made by the Organization for the years ended September 30, 2025 and 2024 amounted to \$2,345,360 and \$5,609,920, respectively. Contributions are included with employee benefit and payroll taxes on the consolidated statement of activities.

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2024)

Note 14—Leases

On June 22, 2015, the Organization entered into a lease agreement with Virginia Commonwealth University (“VCU”), which stipulates that VCU is to lease a portion of the Jackson Center from the Organization for a period of 10 years and 6 months, commencing on February 16, 2016. On December 21, 2023, the Organization entered into a lease agreement with FCWS, Inc. (“FCWS”), which stipulates that FCWS is to lease a portion of the Jackson Center from the Organization for a period of 63 months, commencing on April 1, 2024.

Rental revenue totaled \$572,134 and \$568,480 for the years ended September 30, 2025 and 2024, respectively, and is included with miscellaneous revenue on the consolidated statement of activities. Rental revenue is recognized on a straight-line basis over the term of the lease agreements which resulted in rent receivable totaling \$78,584 and \$154,825 as of September 30, 2025 and 2024, respectively, which is included with other assets on the consolidated statement of financial position.

Future amounts of rental payments due from VCU and FCWS at September 30, 2025 are as follows:

Years Ending September 30,

2026	\$	367,023
2027		46,068
2028		47,450
2029		48,874
		<u>48,874</u>
	\$	<u>509,415</u>

Note 15—Commitments and contingencies

DHHS and the General Accounting Office (“GAO”) are entitled to review the accounting and other records of the Organization. DHHS is primarily responsible for determining the acceptability of estimated or incurred costs as allowable contract costs under the OPTN Contract. GAO is responsible for determining that procurement actions are made in conformity with applicable laws and regulations. Management is of the opinion that the Organization is in compliance with applicable provisions of the OPTN Contract.

The Organization, in the ordinary course of its business to provide for the fair and equitable distribution of donated organs, is sometimes named as a defendant in litigation involving claims related to its operation of the OPTN. While it is the Organization’s policy to handle all claims promptly, efficiently, fairly, and in accordance with the provisions of the OPTN Contract and applicable laws, the Organization may be subjected to a plaintiff’s allegations seeking a reimbursement of legal fees. On the basis of information provided by in-house and external counsel and others, the Organization believes there are no contingencies that will materially affect the consolidated financial statements.

The Organization maintains medical, professional, and general liability coverage under various insurance policies.

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

SEPTEMBER 30, 2025

(WITH SUMMARIZED COMPARATIVE TOTALS FOR 2024)

Note 15—Commitments and contingencies (continued)

On March 18, 2021, the Organization entered into an agreement with Accenture. Under the terms of this agreement, Accenture will provide services to the Organization to enhance its ability to provide exceptional services as the OPTN contractor. Under the agreement, the Organization guarantees Accenture a role on the Organization's team for the duration of the remaining OPTN Contract and for the duration of the next two iterations of the OPTN Contract as issued by HHS. The Organization guarantees Accenture a minimum of \$1,500,000 in consulting services for each contract year of the OPTN Contract commencing with fiscal year 2022 under this agreement. The parties agree that for a period of 10 years after the effective date of this agreement, Accenture will not at any time or in any manner, use for the benefit of Accenture, or divulge, disclose, or communicate in any manner any information that is proprietary to the Organization. If the terms of this agreement are violated by the Organization, they may be subject to litigation pursuant to terms of the agreements. The agreement is governed by and construed in accordance with the laws of the state of Virginia.

Note 16—Subsequent events

Management has evaluated subsequent events for potential recognition and/or disclosure through February 17, 2026, the date the consolidated financial statements were available to be issued and has determined there are no subsequent events to be reported in the accompanying consolidated financial statements.

SUPPLEMENTARY INFORMATION

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

YEAR ENDED SEPTEMBER 30, 2025

<u>Federal Grantor/Program Title</u>	<u>Federal Assistance Listing Number</u>	<u>Additional Award Identification</u>	<u>Federal Expenditures</u>
<u>U.S. Department of Health and Human Services</u>			
<u>- Health Resources and Services</u>			
<u>Administration:</u>			
Organ Procurement and Transplantation Network	93.U01	HSH250201900001C	\$ 5,124,913
Total Expenditures of Federal Awards			<u>\$ 5,124,913</u>

The accompanying notes to schedule of expenditures of federal awards are an integral part of these statements.

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY
NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

YEAR ENDED SEPTEMBER 30, 2025

Note 1—Basis of presentation

The accompanying schedule of expenditures of federal awards (the “Schedule”) includes the federal grant activity of the United Network for Organ Sharing and Subsidiary (the “Organization”). The information in the Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations (CFR)* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (“Uniform Guidance”). Therefore, some amounts presented in the Schedule may differ from amounts presented in or used in the preparation of the basic consolidated financial statements.

Note 2—Summary of significant accounting policies

Basis of Accounting – Expenditures reported on the Schedule are reported on the accrual basis of accounting.

Indirect Cost Rate – The Organization has elected not to use the 15% de minimis indirect cost rate as allowed under the Uniform Guidance.

Note 3—Subrecipients

There were no amounts of federal expenditures presented in the Schedule that were provided to subrecipients.

COMPLIANCE SECTION

Report of Independent Auditor on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Consolidated Financial Statements Performed in Accordance with *Government Auditing Standards*

To the Board of Directors
United Network for Organ Sharing and Subsidiary
Richmond, Virginia

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the consolidated financial statements of United Network for Organ Sharing and Subsidiary (the “Organization”) (a nonprofit organization), which comprise the consolidated statement of financial position as of September 30, 2025, and the related consolidated statement of activities and cash flows for the year then ended, and the related notes to the consolidated financial statements, and have issued our report thereon dated February 17, 2026.

Report on Internal Control over Consolidated Financial Reporting

In planning and performing our audit of the consolidated financial statements, we considered the Organization’s internal control over financial reporting (“internal control”) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization’s internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization’s internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Organization’s consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the consolidated financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Cherry Bekaert LLP

Virginia Beach, Virginia
February 17, 2026

Report of Independent Auditor on Compliance for the Major Federal Program and on Internal Control over Compliance Required by the Uniform Guidance

To the Board of Directors
United Network for Organ Sharing and Subsidiary
Richmond, Virginia

Report on Compliance for the Major Federal Program

Opinion on the Major Federal Program

We have audited United Network for Organ Sharing and Subsidiary's (the "Organization") compliance with the types of compliance requirements identified as subject to audit in the *OMB Compliance Supplement* that could have a direct and material effect on the Organization's major federal program for the year ended September 30, 2025. The Organization's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the Organization complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended September 30, 2025.

Basis for Opinion on the Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"). Our responsibilities under those standards and the Uniform Guidance are further described in the *Auditor's Responsibilities for the Audit of Compliance* section of our report.

We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the Organization's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, control and maintenance of effective internal over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to Organization's federal program.

Auditor's Responsibility for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Organization's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Organization's compliance with the requirements of the major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Organization's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the Organization's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the *Auditor's Responsibilities for the Audit of Compliance* section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Cherry Bekaert LLP

Virginia Beach, Virginia
February 17, 2026

UNITED NETWORK FOR ORGAN SHARING AND SUBSIDIARY
SCHEDULE OF FINDINGS AND QUESTIONED COSTS

YEAR ENDED SEPTEMBER 30, 2025

Section I—Summary of Auditor’s Results

1. Type of report issued on whether the basic financial statements are prepared in accordance with U.S. GAAP: **Unmodified**
2. Significant deficiencies in internal control over financial reporting: **None reported**
3. Material weaknesses in internal control over financial reporting: **No**
4. Noncompliance, which is material to the financial statements: **No**
5. Significant deficiencies in internal control over the major program: **None reported**
6. Material weaknesses in internal control over the major program: **No**
7. The type of report issued on compliance for the major program: **Unmodified**
8. Any audit findings which are required to be reported under Uniform Grant Guidance: **No**
9. The program tested as major program was:

Federal Assistance Listing Number

Name of Federal Program

93.U01

Organ Procurement and Transplantation
Network

10. Dollar threshold used to distinguish between type A and type B programs: **\$1,000,000**
11. Auditee qualified as low-risk auditee under Uniform Grant Guidance: **Yes**

Section II—Findings Relating to the Consolidated Financial Statements Reported in Accordance with *Government Auditing Standards*:

None reported.

Section III—Findings and Questioned Costs Relating to Federal Awards:

None reported.

Section IV—Status of Prior Year Findings:

A schedule of prior year findings is not necessary since there were no prior year findings.